

Five Year Summary

Profit and Loss*

	2022 US\$m	2021 US\$m	2020 US\$m	2019 US\$m	2018 US\$m
Revenue	37,724	35,862	32,647	40,922	42,527
Profit/(loss) attributable to shareholders	354	1,881	(394)	2,838	1,722
Underlying profit attributable to shareholders	1,584	1,513	1,085	1,589	1,655
Earnings/(loss) per share (US\$)	1.22	6.01	(1.07)	7.56	4.58
Underlying earnings per share (US\$)	5.49	4.83	2.95	4.23	4.40
Dividends per share (US\$)	2.15	2.00	1.72	1.72	1.70

Balance Sheet*

	2022 US\$m	2021 US\$m	2020 US\$m	2019 US\$m	2018 US\$m
Total assets excluding right-of-use assets	84,964	87,215	88,758	91,899	84,699
Right-of-use assets	4,184	4,274	4,768	5,129	5,451
Total assets	89,148	91,489	93,526	97,028	90,150
Total liabilities excluding total lease liabilities	(29,228)	(29,287)	(26,793)	(27,795)	(26,934)
Total lease liabilities	(3,723)	(3,834)	(3,890)	(4,162)	(4,418)
Total liabilities	(32,951)	(33,121)	(30,683)	(31,957)	(31,352)
Total equity	56,197	58,368	62,843	65,071	58,798
Shareholders' funds	28,826	29,781	29,387	30,351	26,069
Net borrowings (excluding net borrowings of financial services companies)	7,515	6,635	3,720	4,786	5,913
Net asset value per share (US\$)	99.47	102.87	81.32	81.90	69.19

Cash Flow*

	2022 US\$m	2021 US\$m	2020 US\$m	2019 US\$m	2018 US\$m
Cash flows from operating activities	4,825	5,076	5,275	4,865	5,157
Cash flows from investing activities	(2,593)	231	(1,134)	(700)	(4,658)
Net cash flow before financing	2,232	5,307	4,141	4,165	499
Net cash flow after principal elements of lease payments	1,357	4,413	3,179	3,149	(519)
Cash flow per share from operating activities (US\$)	16.71	16.22	14.32	12.96	13.71

*Figures in 2018 have been restated due to changes in accounting policies upon adoption of IFRS 16 'Leases'.