

Five Year Summary

Profit and Loss*

	2021 US\$m	2020 US\$m	2019 US\$m	2018 US\$m	2017 US\$m
Revenue	35,862	32,647	40,922	42,527	38,748
Profit/(loss) attributable to shareholders	1,881	(394)	2,838	1,722	3,943
Underlying profit attributable to shareholders	1,513	1,085	1,589	1,655	1,543
Earnings/(loss) per share (US\$)	6.01	(1.07)	7.56	4.58	10.48
Underlying earnings per share (US\$)	4.83	2.95	4.23	4.40	4.10
Dividends per share (US\$)	2.00	1.72	1.72	1.70	1.60

Balance Sheet*

	2021 US\$m	2020 US\$m	2019 US\$m	2018 US\$m	2017 US\$m
Total assets excluding right-of-use assets	87,215	88,758	91,899	84,699	82,633
Right-of-use assets	4,274	4,768	5,129	5,451	–
Total assets	91,489	93,526	97,028	90,150	82,633
Total liabilities excluding total lease liabilities	(29,287)	(26,793)	(27,795)	(26,934)	(24,865)
Total lease liabilities	(3,834)	(3,890)	(4,162)	(4,418)	–
Total liabilities	(33,121)	(30,683)	(31,957)	(31,352)	(24,865)
Total equity	58,368	62,843	65,071	58,798	57,768
Shareholders' funds	29,781	29,387	30,351	26,069	25,659
Net borrowings (excluding net borrowings of financial services companies)	6,635	3,720	4,786	5,913	3,403
Net asset value per share (US\$)	102.87	81.32	81.90	69.19	68.19

Cash Flow*

	2021 US\$m	2020 US\$m	2019 US\$m	2018 US\$m	2017 US\$m
Cash flows from operating activities	5,076	5,275	4,865	5,157	4,298
Cash flows from investing activities	231	(1,134)	(700)	(4,658)	(3,975)
Net cash flow before financing	5,307	4,141	4,165	499	323
Net cash flow after principal elements of lease payments	4,413	3,179	3,149	(519)	323
Cash flow per share from operating activities (US\$)	16.22	14.32	12.96	13.71	11.42

*Figures in 2018 have been restated due to changes in accounting policies upon adoption of IFRS 16 'Leases'. Figures in 2017 have been restated due to changes in accounting policies upon adoption of IFRS9 'Financial Instruments' and IFRS15 'Revenue from Contracts with Customers'.