

Five Year Summary

Profit and Loss*

	2020 US\$m	2019 US\$m	2018 US\$m	2017 US\$m	2016 US\$m
Revenue	32,647	40,922	42,527	38,748	37,051
(Loss)/profit attributable to shareholders	(394)	2,838	1,722	3,943	2,503
Underlying profit attributable to shareholders	1,085	1,589	1,655	1,543	1,386
(Loss)/earnings per share (US\$)	(1.07)	7.56	4.58	10.48	6.69
Underlying earnings per share (US\$)	2.95	4.23	4.40	4.10	3.71
Dividends per share (US\$)	1.72	1.72	1.70	1.60	1.50

Balance Sheet*

	2020 US\$m	2019 US\$m	2018 US\$m	2017 US\$m	2016 US\$m
Total assets excluding right-of-use assets	88,758	91,899	84,699	82,633	71,176
Right-of-use assets	4,768	5,129	5,451	–	–
Total assets	93,526	97,028	90,150	82,633	71,176
Total liabilities excluding total lease liabilities	(26,793)	(27,795)	(26,934)	(24,865)	(21,374)
Total lease liabilities	(3,890)	(4,162)	(4,418)	–	–
Total liabilities	(30,683)	(31,957)	(31,352)	(24,865)	(21,374)
Total equity	62,843	65,071	58,798	57,768	49,802
Shareholders' funds	29,387	30,351	26,069	25,659	21,815
Net borrowings (excluding net borrowings of financial services companies)	3,720	4,786	5,913	3,403	2,087
Net asset value per share (US\$)	81.32	81.90	69.19	68.19	58.19

Cash Flow*

	2020 US\$m	2019 US\$m	2018 US\$m	2017 US\$m	2016 US\$m
Cash flows from operating activities	5,275	4,865	5,157	4,298	3,967
Cash flows from investing activities	(1,134)	(700)	(4,658)	(3,975)	(2,063)
Net cash flow before financing	4,141	4,165	499	323	1,904
Net cash flow after principal elements of lease payments	3,179	3,149	(519)	323	1,904
Cash flow per share from operating activities (US\$)	14.32	12.96	13.71	11.42	10.60

*Figures in 2018 have been restated due to changes in accounting policies upon adoption of IFRS 16 'Leases'. Figures in 2017 have been restated due to changes in accounting policies upon adoption of IFRS 9 'Financial Instruments' and IFRS 15 'Revenue from Contracts with Customers'.